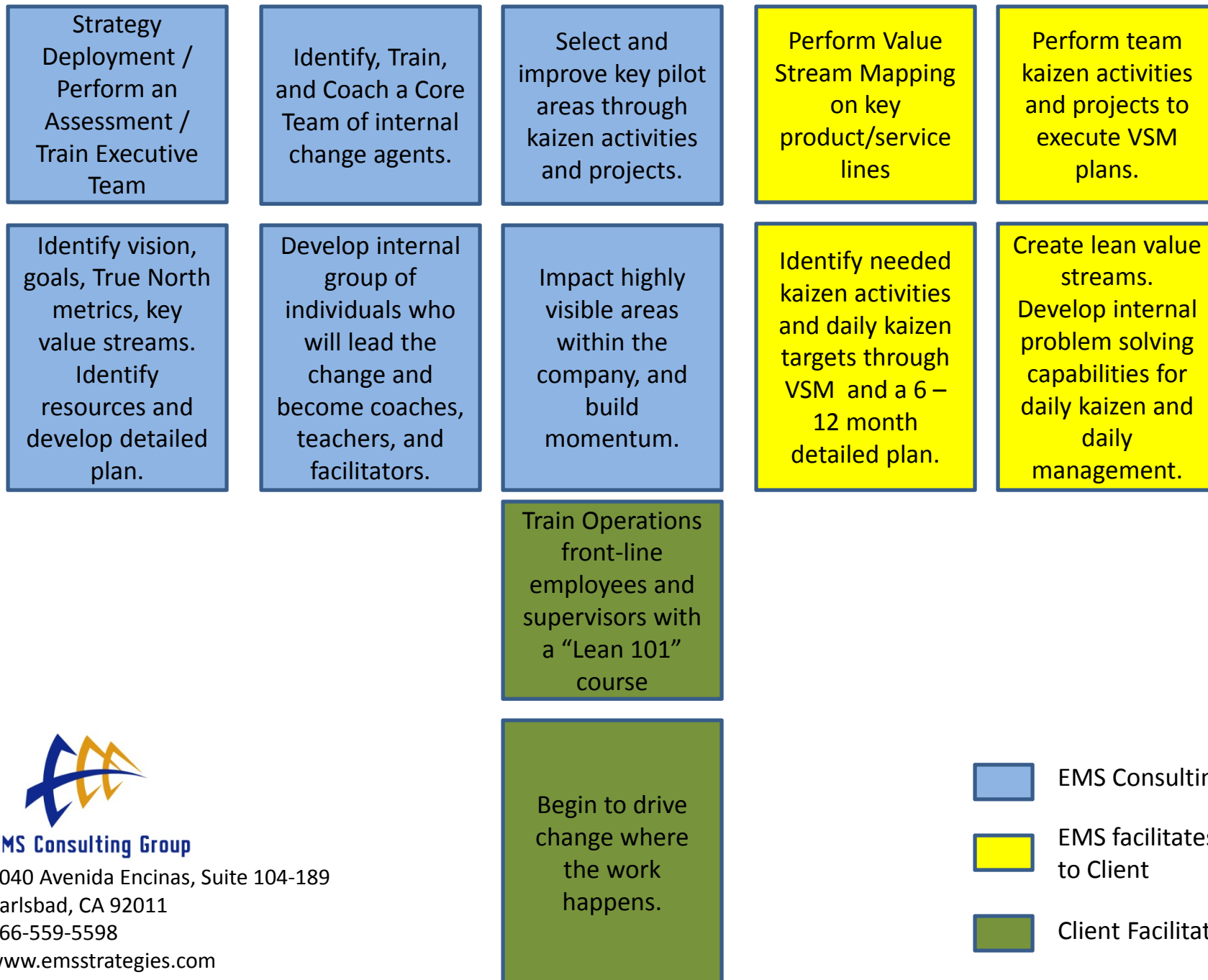





## Lean Transformation: Phase 1 (9 – 18 months)



-  EMS Consulting Facilitates
-  EMS facilitates, transition to Client
-  Client Facilitates



**EMS Consulting Group**

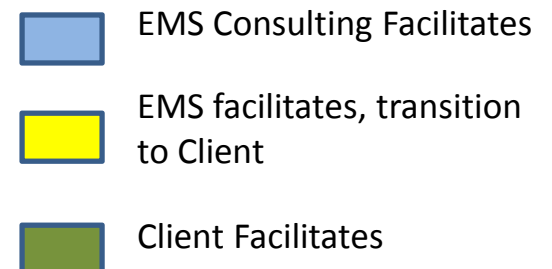
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## Lean Transformation: Phase 2 (9 - 18 months)



# Lean Improvement Model

<b>Strategy Deployment</b>	Annually, looks out 3 – 5 Years			
<b>Value Stream Mapping</b>	1-2 Times/Yr	1-2 Times/Yr	1-2 Times/Yr	
<b>Kaizen Events / Projects</b>	4-12 times/yr per value stream			
<b>Daily Kaizen</b> - Improvement Kata (80 – 90%) - Idea Program (10% - 20%)	Continuous Improvement, Daily			

- *Strategy Deployment creates the key goals/initiatives for the year.*
- *VSM sets the direction and detailed goals for kaizen activities.*
- *Kaizen Events, DMAIC projects, and Daily Kaizen are the means by which the goals are met.*



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